



# USAG Stuttgart Community Town Hall

☆☆☆☆ STUTTGART – WHERE MISSION MEETS HOME ☆☆☆☆

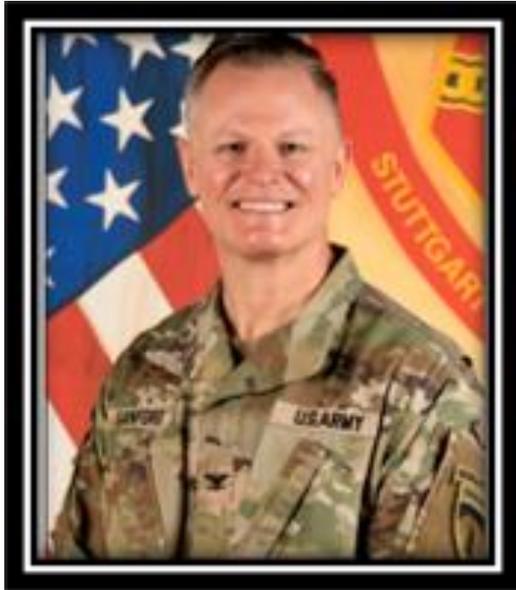
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COL Edward “Judd” Sanford  
USAG Stuttgart, Garrison Commander  
U.S. Army Installation Management Command



- Welcome
- Directorates
  - DHR
  - DPW
  - DES
  - SAFETY
  - DFMWR
  - RSO
  - S5
  - PAO
- Additional Questions?

# USAG Stuttgart Command Team

**Garrison Commander**



**COL Edward "Judd"  
Sanford**

**Deputy to the  
Garrison Commander**



**Mr. Robert  
Gwinner**

**Command  
Sergeant Major**



**CSM Christopher  
Melendez**



## New Army Post Office Hours (as of 2 FEB 2026)

<b>Panzer</b>	M, W	1000 - 1600
<b>Patch</b>	T, R	1000 - 1600
<b>Kelley</b>	W, F	1000- 1600
<b>Robinson*</b>	R	1300-1530

\*No stamp or money order sales



## Postal

**QUESTION:** Will the Kelley and Robinson post offices get more hours?

**QUESTION:** When will full postal services be restored at Kelley?

**QUESTION:** Have you considered reducing services at Patch or Panzer to provide regular services to Kelley?

**ANSWER:** We added more hours at the Kelley and Robinson post offices. Kelley Post Office is open Wednesdays and Fridays, 1000-1600. Robinson Post Office is open Thursdays, 1300-1530, but will not sell stamps or money orders.



## Kelley Construction Projects

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- Install District Heat to Post Housing
- Renovate B3320 interior for new RCO Offices
- Replace Roof at the Kelley Club

**Complete**

**FY22**

- Repair Water Damage and Remove Mold at CDC B3352

**FY23**

- Fitness Center Addition, B3326

**FY24**

- Install Lighting on Southside of B3378
- Final Denial Barrier Replacement

**FY25**

- Energy and Water Conservation Measures in Several Buildings
- Structural Investigation of B3416 Vesta Strasse

### Future Kelley Projects

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- Repair basement walls in Bldgs. 3400 – 3408
- Geological Study of Vesta Strasse
- Repair of Bldg. 3369 School Age Service

## Major Construction Projects

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### • Panzer Auto Skill Center

- Start Date: JUN 2025
- 24% Complete
- Working on:
  - Sprinkler tank, concrete floor slab
  - Concrete pillars installed
- Estimated Completion: JUL 2027

### • Panzer Commissary & Parking Lot

- Start Date: DEC 2024
- 21% Complete
- Working on:
  - Retaining walls and parking deck surface
  - Exterior walls of building
  - Utility connections
- Estimated Completion: OCT 2027

### • New Robinson Barracks Elementary School

- Start Date: JAN 2023
- 13% Complete
- Working on:
  - Foundation construction
- Estimated Completion: MAY 2028



**QUESTION:** What can be done about the families who live on base with more than two pets in an apartment with no ETP?

**ANSWER:** Families should submit an ETP for consideration for more than two pets. If neighbors are concerned with pet neglect or violation of rules, they may report their concerns to the Military Police and/or the Housing Building Program Manager.

**QUESTION:** Can you explain the policies regarding electric car charging and air conditioner usage on base?

**ANSWER:** Neither are permitted in accordance with the IDE Housing Europe-Wide Policy.

**QUESTION:** How do we charge electric cars in on-base housing? Can we install air conditioners in on-base housing?

**ANSWER:** Neither are permitted in accordance with the IDE Housing Europe-Wide Policy.

**QUESTION:** What should residents do in the event of a prolonged loss of electricity, heat, or water in on-base housing? Are residents authorized to stay in a hotel? How do they request that during working hours and after hours?

**ANSWER:** Residents should call the Help Desk. In the event of a prolonged outage, TLA will be authorized. The Help Desk will be informed and provide guidance to residents. Please do not incur lodging costs without instructions from the Help Desk or the Housing Office.

**QUESTION:** What can be done about residents leaving junk/trash in the common areas (basements) in the housing buildings?

Does housing conduct regular checks of these areas? Can you make a mandatory annual building clean-up?

Would it be possible to allow the Installation Coordinator to throw unclaimed junk/trash away?

**ANSWER:** The garrison holds two annual community-wide clean ups where we encourage residents to work together to clean up common areas and dispose of unwanted items, including bulky items.

Residents can request bulk trash pickup at any time. MAPA provides contact information for bulk trash pickup and hazardous material disposal.

**QUESTION:** Can you explain why the Panzer laundromat is closed down, and how long will it be closed?

**ANSWER:** We closed the facility due a gas leak. Repairs and mitigation are completed and it is now reopened.



# DES: Enhanced Security Measures

To enhance installation security and our force protection posture, USAG Stuttgart would like to remind you that **all personnel must be prepared to present a secondary form of identification when requested by security personnel**, in accordance with standing regulations **AR 190-13, AEA 190-16, DoDM 5200.08**.

## Approved Forms of Identification

Please ensure you always carry one **current and unexpired** document from **each** of the following categories:

### Primary Identification

### Secondary Identification

ID Type	Details	
U.S. DoD ID	<ul style="list-style-type: none"> <li>US Military DoD ID</li> <li>Common Access Card (CAC)</li> <li>Armed Forces Identification Card (DD Form 2)</li> <li>U.S. Uniformed Services Identification &amp; Privilege Card (DD Form 1173)</li> <li>100% Disabled Veteran Card (DD Form 2765)</li> <li>Dependents of Retirees and 100% Disabled Veterans (DD Form 1173)</li> <li>Defense Biometric Identification System (DBIDS) Card</li> </ul>	<ul style="list-style-type: none"> <li>International Passport</li> </ul>
		<ul style="list-style-type: none"> <li>NATO ID Card (Allied Command Operations (ACO) or Allied Command Transportation (ATC) Mission Identification System ID Card)</li> <li>Host Nation Military Identification Card</li> <li>Permanent Resident Card or Alien Registration Receipt Card (INS Form I-551).</li> <li>U.S. or HN Driver's license (must contain a photograph and biographic information).</li> <li>Identification card issued by a U.S. Federal agency (must contain a photograph and biographic information).</li> </ul>
HN Police ID	<ul style="list-style-type: none"> <li>Polizei Dienstausweis in Germany.</li> </ul>	<ul style="list-style-type: none"> <li>U.S. Coast Guard Merchant Mariner Card or Transportation Worker Identification Credential (TWIC).</li> </ul>

### Guidelines for Dependent Children

- 14 - 18 years old: Only required to present **ONE ID** - their Dependent ID card.
- 13 years old and under: Not required to present any form of ID. Must be escorted by an adult (18+) who will vouch for the child.

Your cooperation and understanding of these requirements is essential and will help reduce wait times at all access control points. Be prepared by ensuring you have the required documents before arriving at an access control point.

POC: Mr. Eric E. Frasier, DES Physical Security Chief, DSN: 314-596-3770, [eric.e.frasier.civ@army.mil](mailto:eric.e.frasier.civ@army.mil)



# DES: Final Denial Barrier Project(s)

**Project:** In compliance with Unified Facility Criteria requirements, USAG Stuttgart will **enhance security posture** through **lifecycle replacement of Final Denial Barriers (FDBs)** at all installations beginning on or about **7 APR 2026**.

**Details:** FDB replacement priorities are Kelley Barracks, Panzer Housing, and Robinson Barracks. Our partial-sequential approach across the installations will minimize disruption and reduce garrison costs for additional Contract Security Guards support and DPW managed projects. **We expect it will take approximately 100 days to replace each FDB.**

**Impact:** Community members will be required to use alternate access control points (ACPs).

- **Slowed Access:** Electronic vetting capabilities through Defense Biometric Identification System (DIBIDS) will not be available at the alternate ACPs, individuals **must present two forms of ID** when entering through alternate gates. This is an Army mandated requirement. (AR190-13).
- **Change in Daily Routines:** traffic flow adjustments; alternate parking and delivery access. We are working with stakeholders to minimize disruption.

Access Control Point	Closure Date	Reopening Date
Kelley Main ACP	7 APR 2026	9 JUL 2026
Robinson Main ACP	27 APR 2026	28 JUL 2026
Panzer Housing ACP	15 MAY 2026	13 AUG 2026
Patch Barracks Main ACP	11 JUN 2026	13 AUG 2026

**Patch Barracks Secondary ACP (Swabian Community Activity Center) construction will begin 16 FEB 2026.**



# DES: Sponsorship Procedures

The following procedures govern the sponsorship of all non-DoD personnel seeking access to USAG Stuttgart. **All sponsors** must strictly comply with these vetting and documentation requirements to uphold installation security and ensure efficient processing at access control points.

**Official Submissions:** Send all required documents via government email to: Installation Access Control Office (IACO) at [usarmy.stuttgart.id-europe.mbx.pmo-iacs@army.mil](mailto:usarmy.stuttgart.id-europe.mbx.pmo-iacs@army.mil)

Access Type	Vetting Forms	Process & Required Documents
<b>Short-Term Pass</b> ESCORTED ACCESS ONLY (1-30 Days)	Form: None.  Walk-in Only.	<ol style="list-style-type: none"> <li>Sponsor + Visitor go to Visitor Control Center (VCC).</li> <li>Visitor <b>MUST HAVE:</b> International Passport (US citizens &amp; non-Schengen citizen) or Valid Gov't Photo ID (<u>personalausweis</u>)</li> </ol>
<b>Long-Term Pass</b> UNESCORTED (31-365 Days)  This category is strictly for immediate family members of the on-post sponsor (age 16+).  The definition of "immediate family" is quite broad, including sons, daughters, parents, brothers, sisters, mother-in-law, father-in-law, brothers-in-law, sisters-in-law, grandparents, and grandparents-in-law.	Form: AE 190-16A.  Vetting: Sponsor-submitted packet vetted by IACO.	<ol style="list-style-type: none"> <li>Sponsor emails packet: Form 190-16A + Passport Copy + Criminal History Info (CHI) (NCIC III or Good Conduct Certificate).</li> <li>After approval, Sponsor + Visitor go to Installation Access Control Office (IACO).</li> <li>Visitor <b>MUST HAVE:</b> • Valid Passport or Gov't Photo ID • Original CHI Report</li> </ol>
<b>Access Roster (Groups/Events)</b> UNESCORTED (1-30 Days)  Option only available to residents residing on-post. It provides temporary, unescorted access for a visitor: <ul style="list-style-type: none"> <li>It cannot exceed 30 days.</li> <li>It is non-recurring, meaning it cannot be used repeatedly for the same individual to bypass standard vetting requirements.</li> </ul>	Form: AE 190-16F.  Vetting: Roster vetted by IACO.	<ol style="list-style-type: none"> <li>Sponsor emails packet: Form 190-16F + Passport Copy + Criminal History Info (CHI) (NCIC III or Good Conduct Certificate) &gt;3 days prior.</li> <li>Visitor arrives at gate.</li> <li>Visitor <b>MUST HAVE:</b> The exact same ID submitted on the roster.</li> </ol>



**QUESTION:** Can Patch Barracks open the second lane of the K&K Gate (Patch back gate) to inbound POV traffic during morning peak hours (0700-0800) to further alleviate back up at the Patch ACPs? Currently, the second lane is still only used for commercial vehicles, which rarely use that gate during peak hours. Can POVs use the commercial vehicle lane if it's open?

**ANSWER:** Yes – POVs are authorized to utilize K&K gate and currently do.

**QUESTION:** Who do we call to reserve the Panzer Firehouse for events?

**ANSWER:** 1SG Vincente A. Moreno @ [usarmy.stuttgart.id-europe.mbx.usag-hhc@army.mil](mailto:usarmy.stuttgart.id-europe.mbx.usag-hhc@army.mil)

**QUESTION:** Can the roundabout on Patch be manned by MPs during high-traffic hours to prevent an accident?

**ANSWER:** The Law Enforcement section has already categorized the Patch traffic circle as a directed enforcement location. MPs have, and will continue to, take specific time during their shifts to monitor the location for traffic violations and take appropriate enforcement actions. There have been 11 moving violation citations issued at the location within the last month. These are serious violations which incur four points (out of 12 in a year) that can lead to the violator's license suspension.

**QUESTION:** What is the policy and process to report and remove abandoned cars on base?

- Notify the MP desk and include details such as, location, vehicle description, and license plate number if available.
- Once notified, MPs will be dispatched to take appropriate enforcement action.
- If MPs identify the vehicle as abandoned, MPI investigators will place an “abandoned” sticker on the vehicle and begin the removal and disposition process.
- The parking complaint call to the MP desk will generate an immediate MP response. The amount of time for the vehicle to be removed varies greatly due to the individual case circumstances and investigator manpower availability to work the case.

**MP Desk:** DSN (314) 596-3081 or Commercial +49 611-143-596-3081.





## Crosswalk Safety



**STOP!** Let cars come to a stop



**Make eye contact with the driver!**

**Look both ways!**



**Look left & right!**

**Cross slowly and attentively**



**Never run across the crosswalk!**



**No phone & no headphones!**

**Walk, don't ride!**  
Crosswalks are for pedestrians!



## Project Summary

After the previous Kelley German Kantine food and beverage vendor contract ended in DEC 2025, the garrison commander directed the relocation of the Kelley Kantine from Building 3362 to the Kelley Club, which offers a nicer facility with a significantly larger outdoor dining area.

## Actions Taken

- Awarded the Kelley German Kantine food and beverage vendor contract to the **Panzer German Kantine**.
- Surveyed new space, identified kitchen equipment and infrastructure requirements
- Drafted the **Kitchen Equipment Contract**.
- DPW working on Kitchen Infrastructure to prepare space to support new equipment.

## Next Steps

- **Kitchen Equipment Contract** is moving through the approval process.
- **Procure Kitchen Equipment** once contract is awarded.
- **Install Kitchen Equipment** once equipment is delivered, contractor will complete installation.
- Food and beverage contractor will conduct **final setup** and prepare the kitchen for operations.



**All SOFA certificate holders**, regardless of their on-post or off-post residence, must register their HBB with the garrison. Any individual earning revenue from business activities within Germany that is **not protected under the SOFA status** is required to register with the German authorities.

## HBB Registration Process:

1. **Host-Nation Compliance:** Fulfill all German business law requirements, including licensing and taxation.
2. **Garrison Registration:** Once compliant with local laws, register the business with the garrison per Army regulations.

## HBB Forum:

The HBB Office regularly hosts the Home-Based Business Forum. The next forum is scheduled for 15 APR 2026 at 1230-1400 in Bldg. 2915 on Panzer Kaserne.

## More Information:

For more information, visit [stuttgart.armymwr.com/programs/home-based-business-1](https://stuttgart.armymwr.com/programs/home-based-business-1) or contact the HBB Office by phone at DSN: (314) 596-2622; Commercial: +49 (0)9641-70-596-2622, or email at [rebeca.m.ogden.naf@army.mil](mailto:rebeca.m.ogden.naf@army.mil).



# DFMWR: Home-Based Businesses

**QUESTION:** Many members of the community continue to advertise their adult children are available for work, but they are working without an approved HBB, i.e., pet sitting, babysitting, doing errands and house cleaning, etc.

Who is required to register their HBB? What kind of businesses?

## ANSWER

- Any individual SOFA Certificate holder conducting a **revenue-generating activity** where products or services are **delivered repetitively in exchange for payment**, return services, or products, regardless of profit or loss.
- Individuals who **work remotely** or who operate their own business **exclusively through online means** are **not considered HBBs** and do not require approval to operate.

**QUESTION:** How do we report an unauthorized HBB? How do you deal with unauthorized HBBs?

## ANSWER

- The customs office is responsible for investigating claims regarding unauthorized business. You may submit claims of unauthorized businesses via email: [usarmy.wiesbaden.usareur.mbx.opm-stuttgart-customs@army.mil](mailto:usarmy.wiesbaden.usareur.mbx.opm-stuttgart-customs@army.mil)
- The decision to pursue claims of unauthorized businesses is contingent upon several factors, notably **jurisdiction** and the presence of **reasonable evidence**.
- The customs office **investigates all credible claims** IAW applicable laws and regulations. They gather **all facts** and refer final cases to the appropriate authorities/commands for action.
- **The customs office is not the action authority in any case.** The office refers all cases where they identify subjects and where SJA determines probable cause to commanders on all.



**QUESTION:** How do you enforce the dress code policy at the gyms?

**ANSWER:** Staff and all community leaders should engage patrons that have not been informed about the dress code policy.

**QUESTION:** What temporary household items does ACS provide for newcomers? Where can we find the list of these items?

**ANSWER:**

**The ACS Lending Closet provides:**

- **Temporary kitchen kits and small household appliances for incoming and outgoing personnel.**
  - **Items include kitchenware (plates, bowls, utensils, cookware) and small 220-V appliances, like microwaves and coffee pots.**
  - **The list may vary and is based on available inventory.**
- **Items are loaned for 60-90 days and are available for permanent-party personnel and Reserve and Guard members on full time orders.**
- **Sponsors may pick up kits in advance with a copy of the newcomer's orders and DoD ID.**
- **Contact ACS for more information: DSN (314)596-3362 or +49 (0)9641-70-596-3362**



## February

- 13 FEB: Wild Trails Stuttgart: Black Forest Adventure - Winter Wonderland
- 14-15 FEB: MWR Tours: Valentine's Day in Paris
- 20 FEB: IMCOM-E Community Basketball (Panzer Fitness Center)
- 20 FEB – 8 MAR: Addams Family: The Musical (Stuttgart Theatre Center, Kelley)

## March

- 01 MAR: AER Campaign Begins (Garrison Wide)
- 07 MAR: Comedy Show- AFE Bring the Laughs (Swabian Community Event Center, Patch)
- 12 MAR: Rock the 80s Zero to 5K: 8-week beginner run series (Swabian Community Event Center, Patch)
- 19 MAR: Unit Level Volleyball Championship (Patch Fitness Center)

## April

- 15 APR: Home Based Business Forum, 1230-1400 (Panzer, Bldg. 2915)
- 25 APR: Spring Fest, 1000-1400 (Panzer Parade Field)

## May

- 01-03 MAY: Spring Bazaar (Panzer Parade Field)



- **Key Community Events**

- 16 FEB-18 MAR: Ramadan (Iftar meals every Friday at KFC)
- 18 FEB: Ash Wednesday
- 29 MAR-05 APR: Holy Week Celebrations
- 01-09 APR: Passover
  - 01 APR: 1<sup>st</sup> Seder (Panzer Firehouse)
- 05 APR: Easter Sunrise Service, 0700 (RB Zentrum)
- 07 MAY: National Day of Prayer Breakfast, 0800 (Swabian Community Activity Center)

- **Volunteer Opportunities**

- Children's Church Teachers
- Catechists
- Worship Music Teams
- Sound Engineer
- Community Pantry



- **100% Confidential Counseling Available**

- Family Life Chaplain, Panzer Kaserne
  - Phone: +49 172-891-7987
- Community Chaplain, Patch Barracks
  - Phone: +49 152-2771-4740



# S5: Commissary Consolidation Update

## Background:

- **JAN 2013:** SecDef directed study of European capacity analysis and military value rating (similar to the BRAC process) to provide basis for reducing long-term expenses through infrastructure consolidations.
- **JAN 2015:** SecDef approved and announced 26 European Infrastructure Consolidation (EIC) decisions, including consolidating commissary stores at USAG Stuttgart and two other garrisons.
- **DEC 2024:** Construction began on ~\$51M Panzer Commissary project (estimated completion of OCT 2027). DeCA plans to close the existing 4 commissaries following the completion of the project.

## Steps Taken:

- **AUG 2025:** GEN Langley (ret, AFRICOM) sent a memo to the DeCA Director requesting a stop to the planned closure of the Kelley Barracks Commissary
  - Although DeCA/IMCOM Europe supported the request, DeCA rejected the memo because Board of Directors were not included in routing
- **01-28 FEB 2026:** Garrison is conducting impact and utilization survey for the Robinson Barracks Commissary

## Next Steps:

- **MAR 2026:** Garrison S5 will deliver result and analysis from Robinson Barracks Commissary survey.
- **MAR 2026:** Garrison will submit combined memo for GCC Commanders endorsement of DeCA requesting a stop to the planned closures of both the **Kelley and Robinson Barracks** commissaries.
- **AUG 2026:** DeCA Board of Directors will make decision at annual meeting.
- You can follow the construction of the Panzer Commissary live [here](#).



## Robinson Barracks Commissary Survey

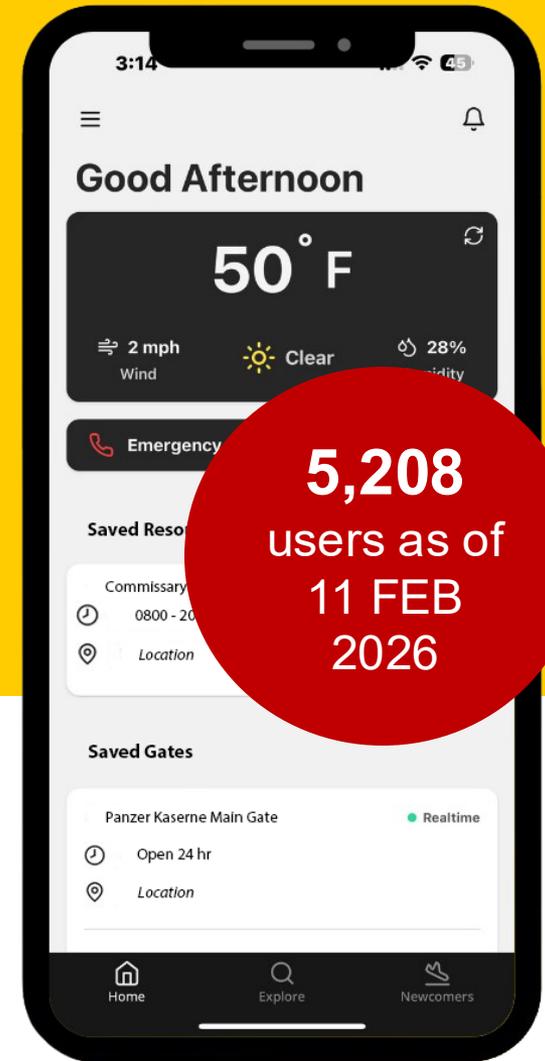
Please take a moment to provide your input on the  
**Robinson Barracks Commissary Survey.**

The survey takes approximately **10 minutes** to complete  
and will be open until **Feb. 28.**



## My Army Post App

- Army mandate for all Army Installations
- Continuously updating design and user experience
- **For Users:** Clean design, easy search function, bookmarks, GPS compatible, push notifications, user feedback, call from the app
- **For PAO:** No cost to garrison, easy to use, managers can update their content, great support at IMCOM



## USAG Stuttgart App

- We do not update this app.
- Will phase out by 28 FEB 2026.
- Tell us if there is a feature you liked that you want to see on MAPA by emailing:

[usarmy.stuttgart.id-europe.list.pao@army.mil](mailto:usarmy.stuttgart.id-europe.list.pao@army.mil)



**QUESTION:** Why are you not broadcasting town halls?

**ANSWER:** We strive for transparency. Our town hall presentations, including answers, are posted to the Stuttgart Citizen and our Facebook page shortly following each quarterly event. However, with limited staff we are no longer able to be as active as we once were. During COVID, garrison public affairs teams were specially funded and temporarily staffed to provide remote engagement opportunities in lieu of in-person events. We had a team of more than 10 people to live stream town halls and create videos, which are very manpower intensive functions. Our team returned to pre-COVID strength, and we lost two additional personnel in 2025. Over the last year, we evaluated the effectiveness of our tactics to meet the garrison commander's intent and align our messaging with the Department of the Army and the War Department priorities while ensuring our five-person team accomplishes mission-essential tasks.

As a result of this realignment of our priorities, we have streamlined our social media processes based on industry best practices; increased the volume and reach of published social media content, including short-form videos; improved our regulatory compliance with the Army and War Department; launched a new mobile application; developed a new Town Hall format.



# Additional Questions



**QUESTION:** Can you address the rules, consequences, and legalities for off-post tenants and the recent property tax increase in the Stuttgart area? Are landlords allowed to charge tenants the property tax? Is it considered part of the rent and therefore not allowed to rate increase by a certain amount...etc? Next steps to fight it if tenant finds this issue occurring?

**ANSWER:** Regardless of whether the standard rental agreement or a German standard rental agreement is used, the cost item **“property tax” is regularly passed on to the tenant.** This practice is also in accordance with German law, as confirmed by various court rulings, and the cost item is also expressly listed in the so-called **Second Operating Costs Ordinance.**

**In Germany, the principle of freedom of contract applies.** Within the framework of legal regulations, anything that is not illegal can be effectively agreed upon. It is therefore entirely possible that property tax is not claimed as part of the operating costs statement but is instead (hidden and) included in the net or cold rent (excluding utilities).

**Tenants have the right to request to view the tax increase and determine if the increase in operating expenses were justified.** Increase in "base rent" vs "operating costs" is an important distinction. If you feel your rent or operating costs were unfairly raised, or if you have any questions or concerns, we encourage you to schedule a legal assistance appointment at the Stuttgart Law Center.



# AHC Stuttgart: Questions

**AHC Stuttgart is staffed and equipped as an outpatient facility. Our primary focus is on providing routine and preventative care, as well as managing chronic conditions. We cannot handle urgent care (to include sick call) or medical emergencies.**

**COMMENT:** The Patch Health Clinic needs to improve communication and coordination with local German providers. Patient liaisons should be able to better to assist with appointments via phone and email

**ANSWER:** Stuttgart AHC has "Health Care Finders" who assist patients in locating and scheduling off-post medical appointments. The patient must be present in the AHC to verify their availability when the Health Care Finders call to book the appointment.

**QUESTION:** How does TRICARE expand its list of in-network providers to reduce wait times?

**ANSWER:** We are continually working with International SOS (iSOS) and our host nation medical partners to expand our network. Current policy and German Law limit our participation to certain local medical providers and defer to them to OPT-IN to accept TRICARE patients. This is why a thorough EFMP screening is critical before coming overseas to ensure you and your family will have access to the support they need.

**COMMENT:** Medical TDY to Landstuhl (LRMC) should be approved in cases where patients cannot get local care.

**ANSWER:** Travel to LRMC is only funded if the service/treatment is not available in the local area. If a patient chooses to receive treatment at LRMC as a preference, travel will not be reimbursed.



**COMMENT:** Wait times for local clinics are too long, and patients do not have enough options to get local care in an acceptable time frame

**ANSWER:** If your wait time for a specialty care referral appointment is more than 28 days, contact the Referral Management Office to get your referral changed to another IN-NETWORK provider. If no alternative IN-NETWORK provider is available, your referral will be sent to an OUT-OF-NETWORK provider. Payment up front will be required when using OUT-OF-NETWORK providers. Patients will need to file a reimbursement claim.

**QUESTION:** What can patients use to get technical support and answers for EFMP 2.0? What is being done to ensure that EFMP packets are being handled in a timely manner?

**ANSWER:**

- **Use the website's built-in training:** We ask that family members use the Training resources on the E-EFMP website (select your initials top row, you will receive a drop down, select training resources).
- **Ensure that communication preferences are updated:** Under "my account" ensure that email, phone number, etc are all up to date so our staff can contact you with any questions.
- **Watch your email for status updates, questions, etc:** Please note that there are several times that a package or enrollment requires the service member (OR ADULT FAMILY MEMBERS) to sign their packages. Many times we are waiting on the family member to acknowledge/sign/or complete their portion.
- **Use website FORUM to post questions**
- **Send an email to our EFMP Correspondence Inbox:** [usarmy.bavaria.medcom-bhc.list.stg-efmp@health.mil](mailto:usarmy.bavaria.medcom-bhc.list.stg-efmp@health.mil)



**QUESTION:** Can you do anything about the kids over running the food courts during school hours?

**ANSWER:** If you witness inappropriate behavior, please report it to management or to law enforcement.

**QUESTION:** Can you explain why the Panzer laundromat is closed down, and how long will it be closed?

**ANSWER:** We closed the facility due a gas leak. Repairs and mitigation are currently in progress.

**QUESTION:** Why does EUCOM Exchange barely respond to its FB questions? They make a post then someone asks a question and then nothing.

**ANSWER:** We monitor and respond to questions posed on our Facebook page but don't respond to every comment or comments made on other sites.



**QUESTION:** Please provide clarity on the policy on how/when buses are dismissed during morning drop-off and afternoon pick-up. Are buses permitted to leave the school parking lot when a large percentage of children are still actively leaving the school buildings/campus grounds (i.e., within first 5 minutes of the end of school day)? If so, who is authorized to dismiss the bus (the driver or school employees)?

**ANSWER:** Each school works in close coordination with the Student Transportation Office to establish dismissal procedures that are specific to their campus layout, student population, supervision plans, and traffic flow. Authorization to dismiss buses rests with designated school staff overseeing dismissal operations (e.g., administrators, duty staff, or transportation coordinators on site), in coordination with transportation personnel.

**QUESTION:** Who makes decisions to close schools/switch to virtual learning when there are significant spikes in communicable diseases within the schools and installation community?

**ANSWER:** Decisions regarding school closures or shifts to virtual learning are made collaboratively with our public health partners and installation leadership. DoWEA Europe works closely with medical professionals and military leaders to ensure that any actions prioritize the safety and well-being of students, staff, and families while following public health guidance.



**QUESTION:** Is DoWEA required to report total daily absences and/or absence trends to the clinic's public health office and/or Garrison?

**ANSWER:** DoWEA Europe monitors student attendance and absence trends in partnership with installation and public health authorities. Reporting requirements are coordinated with local public health and military leadership when needed to ensure timely information is shared to support community health monitoring and response efforts.

**QUESTION:** What prevalence is considered a public health concern, where the community should be notified beyond a flyer about reducing the risk of spread (ie. incident rates)?

**ANSWER:** Determining when a disease spike constitutes a public health concern and warrants broader community communication is guided by public health authorities. DoWEA collaborates with clinic and installation leaders to evaluate trends, assess risk, and determine the appropriate level of notification to the community, ensuring that families receive clear and actionable guidance.



# Mission Partner Updates



# U.S. Army Health Clinic Stuttgart (AHC Stuttgart)

## CLINIC COMMANDER



**LTC Sarah E. Baker**

- Provide quality ambulatory care, mental, physical, and oral health and wellness to ensure readiness for +8,000 Service Members and their Families
- Coordinate and facilitate inpatient and specialty care with nearby host-nation medical facilities and DoW partners.



- **Facility / Service Closures or Changes**

- 16 FEB - Federal Holiday - Closed
- 03 APR - Open with minimal manning

- **Employment Opportunities**

- Find Jobs - [civilianmedicaljobs.com/find-jobs/](http://civilianmedicaljobs.com/find-jobs/)
- USAjobs - <https://www.usajobs.gov/>

- **Volunteer**

- Contact the American Red Cross Stuttgart Station office to inquire about volunteer opportunities at the Army Health Clinic
  - Email: [stuttgart@redcross.org](mailto:stuttgart@redcross.org)

Follow our Facebook page and check the MyArmyPostApp for latest announcements

- *LTC Sarah Baker -Commander 314-590-1638*



**Emergency:** Dial 112 or 110

**International SOS:** 001 +1 800-589-1599

**Location:** Patch Barracks & Kelley Barracks

**Hours of Operation:**

- **Monday-Friday:** 7:30 a.m. – 4:30 p.m.
- **3rd Thursday:** 7:30 a.m. – 12:00 p.m.
- **Federal Holidays:** Closed
- **Website:** <https://mhs-europe.tricare.mil/Stuttgart>
- **Facebook:** <https://www.facebook.com/StuttgartHealthClinic>

**Patient Advocate:** [dha.bavaria.Stuttgart-AHC.mbx.patient-advocate@health.mil](mailto:dha.bavaria.Stuttgart-AHC.mbx.patient-advocate@health.mil)

**Patient Liaison:** [dha.bavaria.Stuttgart-AHC.mbx.patient-liaison@health.mil](mailto:dha.bavaria.Stuttgart-AHC.mbx.patient-liaison@health.mil)

**MHS Genesis Patient Portal:** <https://patientportal.mhsgenesis.health.mil>

**Nurse Advice Line:** [mhsnurseadviceline.com](https://mhsnurseadviceline.com) or 001 +1 800-071-3516

AHC does **not** have an  
Emergency Room,  
Urgent Care or Sick Call.

Specific  
section's hours  
may vary,  
please check  
website.



# Logistics Readiness Center (LRC)

## Director



**Danny O. Griffith**

### *Mission Statement*

Our mission is to deliver exceptional customer service, enhance the quality of life, and ensure readiness and mission success for our joint mission partners and military community.

### *Responsibility*

- Duty Bus
- Driver's Training and Testing Station (DTTS)
- Household Goods: In & Outbound (HHG)
- Commercial Ticketing Office (SATO)
- Personal Property Processing Office (PPPO)
- Transportation Motor Pool (TMP)
- Central Issue Facility (CIF)
- Installation Property Book Office (IPBO)

**Logistics Readiness Center (LRC)**

**Panzer Kaserne, Bldg.**

**LRC Director**

**Danny Griffith**

**Comm: +49-(0)1520-866-2412**

**DSN: 314-587-3001**

**Email: [danny.o.griffith.civ@army.mil](mailto:danny.o.griffith.civ@army.mil)**



- Duty Bus 2-Hour Delay Schedule shared with USAG PAO and posted to MAPA
- 13-17 FEB: CIF will be closed while we transition from ISM to SEAM. Units have been notified.



## Officer in Charge

**MAJ Zachary Linnemann**

- **Mission:** Provide professional, ethical, accurate, and timely legal support
- **Who We Serve:** Commanders, service members, family members, and qualified civilian employees of the Stuttgart Military Community.
- **Why:** To ensure command decisions are legally sound, individual legal needs are met, and the community operates in compliance with both U.S. and host nation law.
- **Scheduling an Appointment:** Send an email briefly describing the issue.
- **Host Nation Resources:** German lawyers available for general advice and counsel.

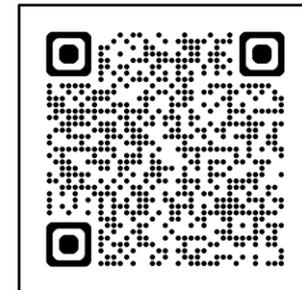
### Stuttgart Law Center

Kelley Barracks, Bldg. 3312

**Comm:** +49 964 170 591-7593/7503

**DSN:** (314) 591-7593/7503

**Email:** [usarmy.stuttgart.7atc.mbx.slcla@army.mil](mailto:usarmy.stuttgart.7atc.mbx.slcla@army.mil)



**General Manager**



**Robin J. Boylan**

**MISSION:** Deliver quality goods and services at competitively low prices at our 4,330 locations worldwide and available 24-hours a day online. The Army & Air Force Exchange Service (AAFES) remains committed to increasing the value of the Exchange to its customers while continuing to give back to the military community.

- **Panzer:** Main Exchange, Military Clothing, Food Court, Express, Laundrette, Car Care Center, Barber Shop, Optometry/Optical Shop, Sixt Car Rental, Stylique Hair Salon, new & pre-owned car sales, H&R Block, TKS & Mobile Zone Telecom
- **Patch:** Alterations, Barber Shop, Cleaners, Express (Fuel), Food Court, Sixt Car Rental, Reel Time Theater
- **Kelley:** Barber Shop, Subway, Laundrette, Express (Fuel)

<p><b>General Manager</b> Robin J. Boylan DSN: 314-431-3455 +49 703-1439-5100 <a href="mailto:BoylanR@aafes.com">BoylanR@aafes.com</a></p>	<p><b>Services Business Mgr.</b> Tina Eakin DSN: 314-431-3458 CIV: +49 703-1439-5107 <a href="mailto:EakinT@aafes.com">EakinT@aafes.com</a></p>	<p><b>Exchange Admin Office</b> Sam Dantzler DSN: 314-431-3458 +49 703-1439-5101 <a href="mailto:DantzlerS@aafes.com">DantzlerS@aafes.com</a></p>	<p><b>Main Store (PX) Mgr.</b> Jose O. Torres DSN: 314-431-3042 +49 703-1204-2101 <a href="mailto:TorresJos@aafes.com">TorresJos@aafes.com</a></p>
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## Updates

- Furniture now sold at Panzer PX
- Wetzel's Pretzels Grand Opening: 5 March 2026
- Panzer Bldg. 24/7 unattended "Smart Store" – opening Spring 2026
- Panzer Express closing 31 May 2026 – expanding assortment at Main PX
- Eat healthy! Dean & David (deananddavid.com) – opening Summer 2026
- Baskin Robbins now combined with Dunkin Donuts
- Mobile Zone kiosk moving into mall (former Baskin Robbins)
- New mall additions coming: Tactical store and Trophies/Plaques/Awards
- Currently in solicitation for Bun-D (Panzer) and Sehne (Patch) replacements
- Kelley launderette conversion – new contractor with new machines
- Adding healthy option to Patch Express – CHOPZ (salads, wraps, subs)

## School Meal Program (SMP)

- Program Overview
- SMP Survey now open until 20 February
  - Open to Parents, Students, and School Staff
  - <https://www.surveymonkey.com/r/JTMLF8M>



## Panzer Kaserne

### Main Exchange (Bldg 2903)

- Military Clothing (MCCS)
- Barber Shop
- Stylique Hair Salon
- TKS Mobile & Interne
- Bissel Rental
- Sixt Car Rental
- Military Auto Source
- H&R Block
- Janz Medical Supply
- Kathe Wohlfahrt
- Kickz
- Optometry
- Optical

### Food Court (Bldg. 2903)

- Starbucks
- Dunkin Donuts
- Baskin-Robbins
- Burger King
- Panda Express
- Pizza Hut
- Popeye's Chicken

### Bldg. 2935

- Car Care Center
- Human Resources & Admin

### Bldg. 2945

- Express
- Furniture Store

### Bldg. 2995

- Launderette



## Kelley Barracks

### Bldg. 3312

- Launderette
- Barber Shop

### Bldg. 3324

- Express (with Fuel)
- Hunt Brothers Pizza

### Bldg. 3362

- Subway

## Robinson Barracks

### Bldg. 146

- Furniture Warehouse/Customer pick-up
- 24/7 Smart Store

## Patch Barracks

### Bldg. 2330

- Alterations
- Dry Cleaners
- Barber Shop
- Stylique Hair Salon
- Sixt Car Rental

### Food Court

- Sehne Bakery
- Dunkin Donuts
- Taco Bell
- Spudz
- Subway

### Bldg. 2349

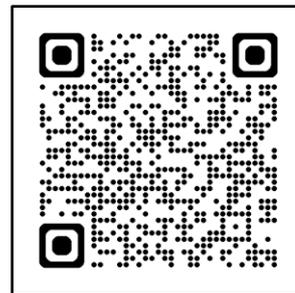
- Express (with Fuel)
- Hunt Brothers Pizza



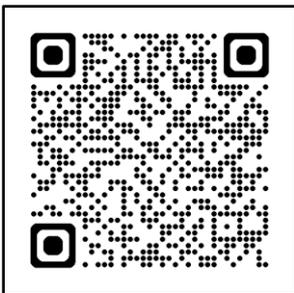
# AAFES: Social Media Links & More



Stuttgart Exchange



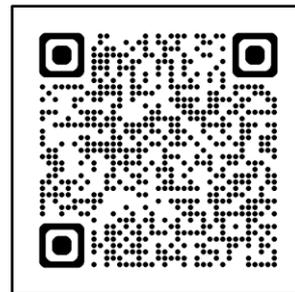
Military Star



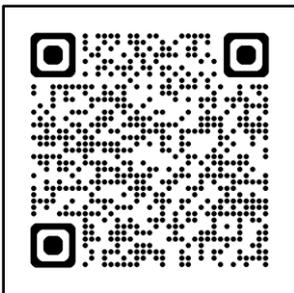
Stuttgart Exchange  
Facebook



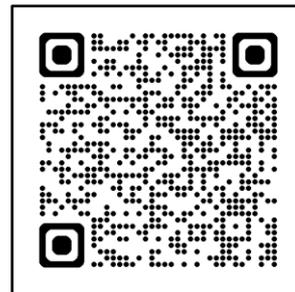
SCHOOL MEAL  
PROGRAM SURVEY



SMP Application



Stuttgart Exchange  
Instagram



Reel Time Theaters



## Presidents Day

Monday, Feb. 16

All commissaries  
will be open  
1000-1900.

**Store Director**

**Donald Camper**

DSN: (314) 430-8536

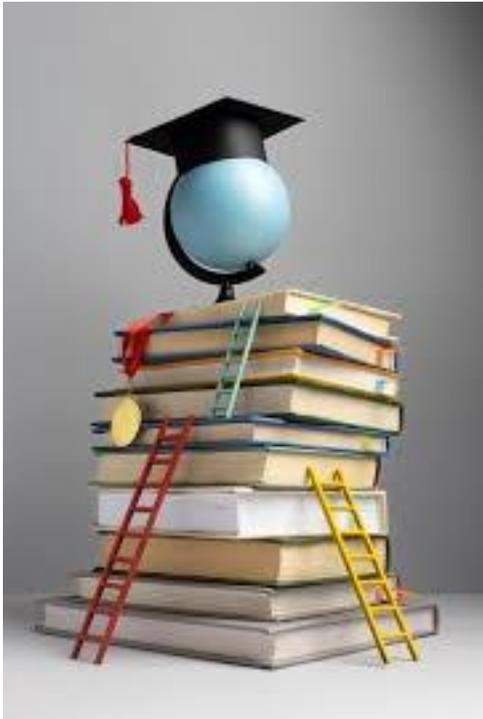
[Donald.Camper@deca.mil](mailto:Donald.Camper@deca.mil)

**QUESTION:** Is there a plan to improve the cleanliness of the restrooms in the Patch Barracks Commissary?

**ANSWER:** Our custodial team regularly cleans the restrooms and throughout the store. I will have them pay extra attention to cleaning the restroom areas.



## School Liaison Officer



**Brian Pappas**

## Key Responsibilities

- Garrison and School Communication
- School Transition Support
- Partnerships in Education
- Homeschool Connections
- Post-Secondary Preparation

### Contact Us

**Brian Pappas**

Patch Barracks, Bldg. 2347, 2nd Floor

CIV: +49 9641-70596-9009

DSN: (314) 596-9009

[brian.n.pappas.naf@army.mil](mailto:brian.n.pappas.naf@army.mil)



## DoWEA Europe East District Superintendent



**Mr. Patrick Martin**

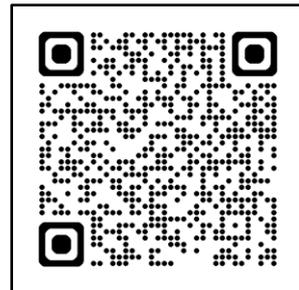
### Key Responsibilities

- The District Superintendent's Office serves and supports schools.
- Educates 6,000+ students across 15 schools in Stuttgart, Bavaria & Ansbach (2,700+ in Stuttgart)
- Ensures safe, supportive learning environments
- Recruits, trains, and supports teachers and staff
- Partners with garrison and community leaders to meet student needs

### Contact Us

Mr. Patrick Martin  
Superintendent  
DSN: (324) 413-6681  
[Patrick.Martin@dodea.edu](mailto:Patrick.Martin@dodea.edu)

Mrs. Renee Cobb  
Community Superintendent  
DSN: (324) 483-6683  
[Latressa.Cobb@dodea.edu](mailto:Latressa.Cobb@dodea.edu)



## Key Community Events

- 11 FEB: String Fest (PMS)
- 19 FEB: NEHS Induction (SHS)
- 13 MAR: SCA Carnival (PMS)
- 25 MAR: End of Third Quarter
- 05 MAY: Drama Club Evening Performance (RBES)

## Facility / Service Closures or Changes

- 13 FEB: School Holiday/No School
- 16 FEB: Federal Holiday/No School
- 6 MAR: Teacher Workday/No School
- 26 MAR: Teacher Workday/No School
- 27 MAR: 3 APR: Spring Recess

## Other Items of Community Interest

- 12 FEB: BLT Meeting (PMS)
- 24 FEB: SAC Meeting (PMS)
- 11 MAR: SAC Meeting (SHS)
- 17 MAR: IAC Meeting (PMS)



## Welcome Dr. Stillman!



**Dr. Seth Stillman**

We are excited to welcome **Dr. Seth Stillman** to **Stuttgart High School** and the Stuttgart community!

Dr. Stillman brings a wealth of experience in instructional leadership, student-centered practices, and community collaboration.

His commitment to ensuring student success, fostering strong partnerships, and supporting staff, students, and families makes him a wonderful addition to our school community.

We look forward to the positive impact his leadership will have at **Stuttgart High School**.



**dodea**  
**EUROPE**

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TEACHERS**



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- Wages and benefits determined by position/hours
- Flexible part-time positions, with varied schedules, to promote life-work balance
- College Degree not required



**For More Information or To Apply**  
<https://dodea.usajobs.gov/>

**dodea**  
DEPARTMENT OF DEFENSE EDUCATION ACTIVITY



# DoDEA Europe East District Leadership



**Mr. Patrick Martin**  
Europe East District  
Superintendent



**VACANT**  
Europe East District  
Chief of Staff



**Ms. Latressa Renee Cobb**  
Europe East District  
Community Superintendent  
Stuttgart/ Ansbach Community



**Mr. Michael Jimerson**  
Principal  
Stuttgart HS



**Ms. Ronneeke Gamble**  
Principal  
Patch MS



**Ms. Tessa Moss-Beaman**  
Principal  
Stuttgart ES



**Dr. Vitania Quiñones-Quinland**  
Principal  
Patch ES



**Ms. Lisa Bell**  
Principal  
Robinson Barracks ES



# Background Information



# Directorate of Plans, Training, Mobilizations and Security (DPTMS)

## Director of Plans, Training, Mobilizations and Security



**Kyle Kouri**

- **Key Tasks**

- Garrison Operations / Protection Directorate
- Antiterrorism, Emergency Management, PERSEC
- The “Heart” of the Garrison
- Manage the Garrison Calendar (MAC)
- Facility/Service Closures

- **Talking Point**

- Support Request process for events/missions

### Contact Us

**Kyle Kouri (Director)**

DSN: (314) 596-1330

[kyle.d.kouri.civ@army.mil](mailto:kyle.d.kouri.civ@army.mil)

**Brian Buechner (Deputy)**

DSN (314) 596-2025

[brian.l.buechner.civ@army.mil](mailto:brian.l.buechner.civ@army.mil)

**DPTMS Operations Group E-mail Box:**

[usarmy.stuttgart.id-europe.mbx.dptms-operation@army.mil](mailto:usarmy.stuttgart.id-europe.mbx.dptms-operation@army.mil)

**DPTMS Protection Group E-mail Box:**

[usagstuttgart\\_protection@army.mil](mailto:usagstuttgart_protection@army.mil)



# Directorate of Human Resources (DHR)

## Director of Human Resources



**Dennis Heaney**

- Provide HR support and personnel services to military and civilian personnel across the Garrison.
- Allows military and civilian Garrison personnel access to necessary services for:
  - Postal services
  - Identification cards
  - Passports
  - In/out processing
  - Military transition assistance
  - Awards
  - Extensions
  - Family services
  - Retirement services
  - Casualty support
  - Military records
  - Workforce development
  - Community readiness and resilience
  - Grief & substance abuse support
  - Education counseling and testing

### **Contact Us**

**Dennis Heaney**

DSN: (314) 596-2999  
+49 9641-70-596-2999

[dennis.s.heaney.civ@army.mil](mailto:dennis.s.heaney.civ@army.mil)

**Ashley Dean**

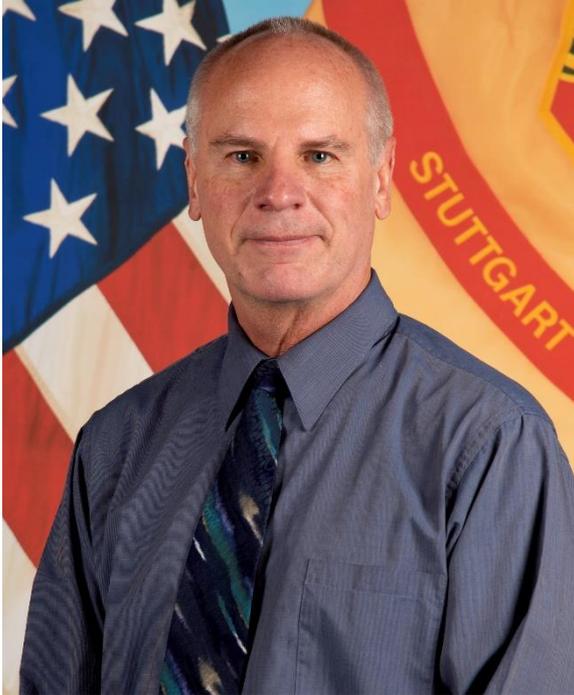
DSN: (314) 596-2874  
+49 9641-70-596-2874

[ashley.m.dean21.civ@army.mil](mailto:ashley.m.dean21.civ@army.mil)



# Directorate of Public Works (DPW)

## Acting Director/Deputy of Public Works



**JP Messier**

- Responsible for the Garrison's infrastructure, energy, and environment
- Executes and manages:
  - Maintenance and improvement of real property
  - Utility management and energy compliance
  - Environmental compliance
  - Family housing and barracks
  - Master planning
  - New construction and renovations of facilities and grounds

**Contact Us**  
**Acting Director**  
**JP Messier**

DSN: (314) 596-6102  
+49 9641-70-596-6102  
[jeanpierre.j.messier.civ.civ@army.mil](mailto:jeanpierre.j.messier.civ.civ@army.mil)



## Contact Us

- **BOID**
  - Yamilka Pinero Medina, [yamilka.pineromedina.civ@army.mil](mailto:yamilka.pineromedina.civ@army.mil), DSN 314-596-6140
- **Engineering**
  - Terry Walker, [terry.d.walker36.civ@army.mil](mailto:terry.d.walker36.civ@army.mil), DSN 314-596-6211
- **Environmental**
  - Anja Emmenecker, [anja.emmenecker.ln@army.mil](mailto:anja.emmenecker.ln@army.mil), DSN 314-596-6131
- **Executive Housing**
  - Sonja Upchurch, [sonja.j.upchurch2.civ@army.mil](mailto:sonja.j.upchurch2.civ@army.mil), DSN 314-596-6181
- **Housing**
  - Madeleine Bates, [madeleine.bates.civ@army.mil](mailto:madeleine.bates.civ@army.mil), DSN 314-596-2224
- **Master Planning**
  - Christi Fiske, [christine.l.fiske2.civ@army.mil](mailto:christine.l.fiske2.civ@army.mil), DSN 314 596-6241
- **Operations & Maintenance**
  - Salam Othman, [abdulsalam.k.othman.civ@army.mil](mailto:abdulsalam.k.othman.civ@army.mil), DSN: (314) 596-6250



## Kelley Barracks and Stuttgart Army Airfield

Jerry Rush [jerry.l.rush.civ@army.mil](mailto:jerry.l.rush.civ@army.mil)

+49 (162) 102-2024

## Panzer Kaserne

Bethany Darby [bethany.v.darby.civ@army.mil](mailto:bethany.v.darby.civ@army.mil)

+49 (162) 297-6042

## Patch Barracks

Lester Williams [lester.l.williams6.civ@army.mil](mailto:lester.l.williams6.civ@army.mil)

+49 (162) 105-0769

## Robinson Barracks

Victor Calcano [victor.a.calcano.civ@army.mil](mailto:victor.a.calcano.civ@army.mil)

+49 (162) 297-6045



# Directorate of Emergency Services (DES)

## Deputy Director of Emergency Services



**Edgar Otalora**

**Mission:** Ensure life, health, personal safety, and security of our citizens and facilities across five military installations through physical security, law enforcement and fire protection and prevention efforts.

**Responsibilities:**

- Installation Access Control
- Law Enforcement & Traffic Safety
- Fire Safety
- Emergency Response
- Training
- Host-Nation Law Enforcement & Fire Liaison

### **Contact Us**

**LTC Daniel Jimenez**

DSN: (314) 596-3001

+49 7031-15-3001

[daniel.jimenez6.mil@army.mil](mailto:daniel.jimenez6.mil@army.mil)

**MSG Carlos Boggs**

DSN: (314) 596-6060

+49 7031-15-6060

[carlos.r.boggs.mil@army.mil](mailto:carlos.r.boggs.mil@army.mil)

**MP Desk**

DSN: (314) 596-3102

+49 9641-70-596-3102

**Emergency Numbers**

Fire: 112

Law Enforcement: 110



# Garrison Safety Office (GSO)

## Safety Manager



**Rachael Long**

- ***Safety is a Command Responsibility***

### **“Protect People & Prevent Loss”**

- Prioritize, utilize, and promote Risk Management
- Workplace Safety Inspections (OSHA)
- Mishap Prevention, Investigation, Reporting
- Public, Family, Child/Youth, Off-Duty Recreation, and Seasonal Safety
- Explosives Safety Management
- Motorcycle Safety

**Garrison Safety Office**

**Rachael Long**

Panzer Kaserne, Bldg 2948, 3<sup>rd</sup> Floor

**Comm:** +49 (9641) 70-596-3832

**DSN:** (314) 596-3832

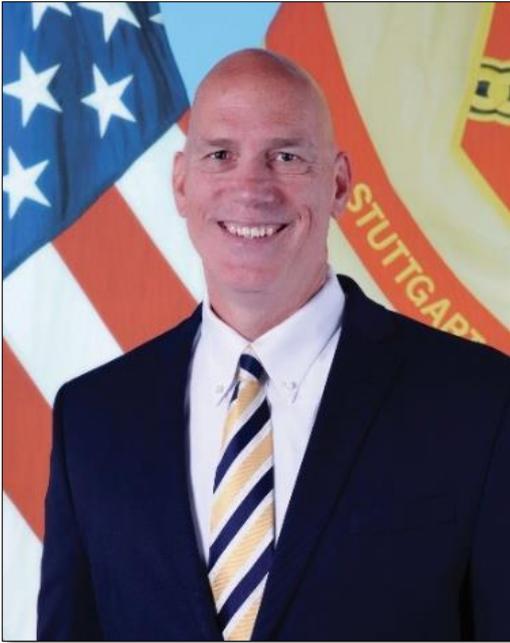
**Email:** [rachael.l.long.civ@army.mil](mailto:rachael.l.long.civ@army.mil)

**Comm:** +49 (9641) 70-596-3132 / 3133 / 3134

**DSN:** (314) 596-3132 / 3133 / 3134



## Director of Family and MWR

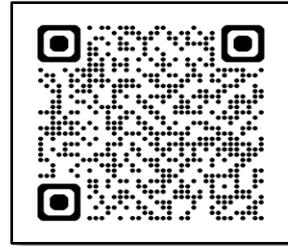


**Mr. Joseph L. Johnson**

**Mission:** Serving those who serve.

**Responsibilities:**

- Army Community Service (ACS)
- Child and Youth Services (CYS)
- Business Operations Division (BOD)
- Community Recreation Division (CRD)
- NAF Support Division (NSD)



### **Contact Us**

**Director**

**Joseph L. Johnson**

DSN: (314) 596-2089

+ 49 (0) 964 170-596-2089

Joseph.l.johnson16.naf@army.mil

**Administrative Support**

**Sarah Burdick**

DSN: (314) 596-2089

+ 49 (0) 964170-596-2089

Sarah.a.burdick3.naf@army.mil



# Garrison Religious Support Office (RSO)

## Garrison Chaplain

*To protect and provide for the free exercise of religion among Soldiers, Families, and DA Civilians across our garrison.*



**Chaplain (COL) David Curlin**

**Religious Support Office  
Panzer Kaserne, Bldg. 2948**

**Garrison Command Chaplain  
CH (COL) David Curlin**

**Comm: +49 (0)703-115-3073**

**DSN: (314) 596-3073**

**Email: [david.p.curlin.mil@army.mil](mailto:david.p.curlin.mil@army.mil)**

**Religious Support Office  
Panzer Kaserne, Bldg. 2948**

**Garrison Religious Affairs NCOIC  
SSG Marcus Walthers**

**Comm: +49 (0) 703-115-3074**

**DSN: (314) 596-3074**

**Email: [marcus.a.walthers.mil@army.mil](mailto:marcus.a.walthers.mil@army.mil)**



# S5: Plans and Performance

Newly established 1 February 2026

## Interim Director

Garrison’s “one-stop-shop” for assessing our progress and charting our course forward

### Responsibilities include:

- Master Planning Division (from DPW)
  - Area Development Plan (ADP)
  - Real Property Planning Board (RPPB)
- Plans Analysis and Integration Office (PAIO)
  - Army Stationing and Installation Plan (ASIP)
  - Defense Readiness and Reporting (DRRS)
  - Interactive Customer Evaluation (ICE)
  - Installation Planning Board (IPB)
  - Installation Status Report (ISR)



**Katherine Wheeler**

**Directorate of Plans and Performance (S5)  
Interim Director  
Katherine Wheeler  
Panzer Kaserne, Bldg. 2949**

**Comm:** +49 9641 70 596 2332

**DSN:** 314-596-2332

**Email:** [Katherine.j.wheeler.civ@army.mil](mailto:Katherine.j.wheeler.civ@army.mil)



## *"Where Mission Meets Home"*

**Mission:** To inform a joint service military community of more than 25,000 people across five installations in the greater Stuttgart metropolitan area and share the stories of what makes this the preeminent command and control platform in Europe.

**Garrison Public Affairs Office  
Director  
Dayna Rowden**

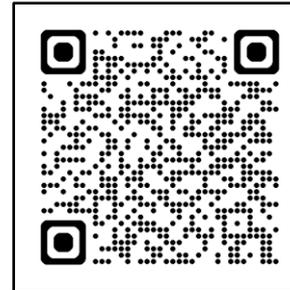
Panzer Kaserne, Bldg. 2949, 3rd Floor

Comm: +49 (9641) 70-596-3104/1400

DSN: (314) 596-3104/1400

Email: [usarmy.stuttgart.id-europe.list.pao@army.mil](mailto:usarmy.stuttgart.id-europe.list.pao@army.mil)

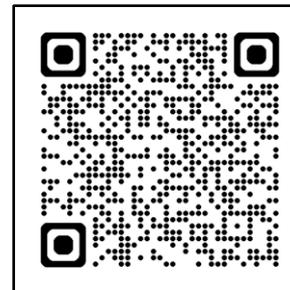
## Ways to Stay Informed



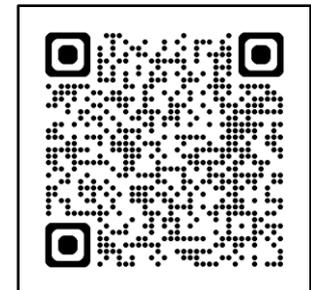
Sign up for  
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